



PRESS DAY
2016

CO-CONSTRUCTING GROWTH





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GROWTH

RESILIENCE





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RESILIENCE

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RESILIENCE

A MAJOR ISSUE OF CITIES' ATTRACTIVENESS



Efficiency

Safety

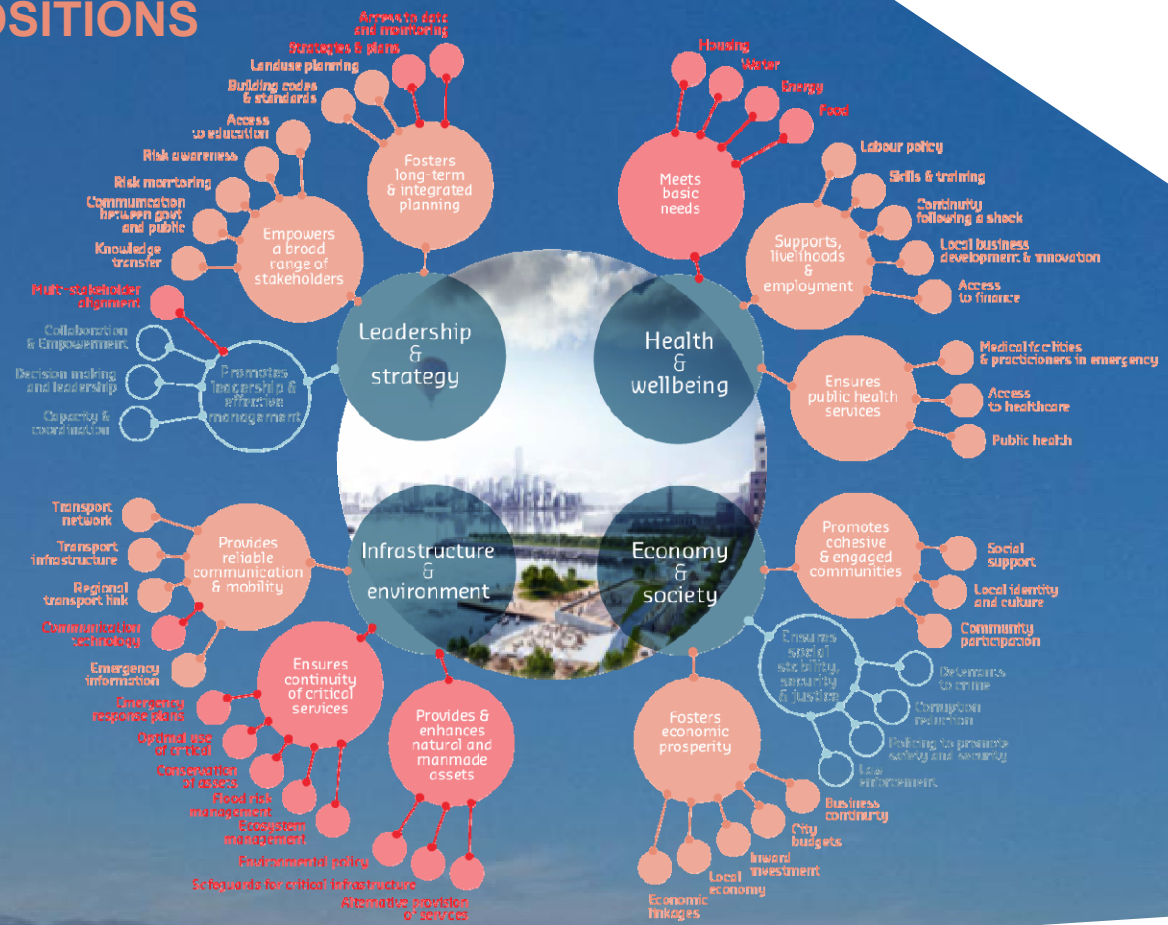
Quality
of life

Recovery

Increase cities' attractiveness

VEOLIA'S VALUE PROPOSITIONS COVERS ALL ASPECTS OF RESILIENCE

- VEOLIA's core competences
- VEOLIA's contributions



VEOLIA'S VALUE PROPOSITIONS

- Robust infrastructure
- Resource conservation
- Flood management
- Critical energy supply
- Heat wave mitigation
- Urban infrastructure

REVEALING VALUE BEYOND TRADITIONAL SILOS

UNEXPECTED TEAMING FOR GREATER RESILIENCE



Need to reconcile both worlds through active risk management to reduce the impacts and costs

SWISS RE GROUP AT A GLANCE

OUR VISION:
"WE MAKE THE WORLD MORE
RESILIENT."

Founded in Zurich
(Switzerland) in 1863

A focused, lean, global
player in large
commercial insurance

A leading and highly diversified
global reinsurer



SIÈGE,
ZURICH



ARMONK,
NEW YORK

Financial strength¹
Standard & Poor's: AA- (stable)

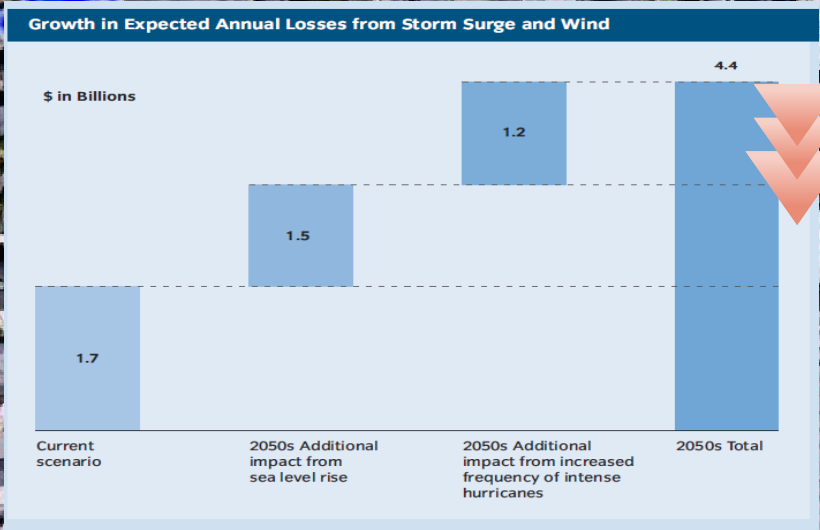


THE "GHERKIN"
LONDON

**Key statistics
(USD billions)
FY 2014**
Total revenues: 37.3
Net income: 3.5
Shareholders' equity: 35.9

¹ As at 1 January 2016

NATURAL HAZARD & CLIMATE RISK MODELING, AND FINANCIAL STRUCTURING ARE KEY SWISS RE CAPABILITIES



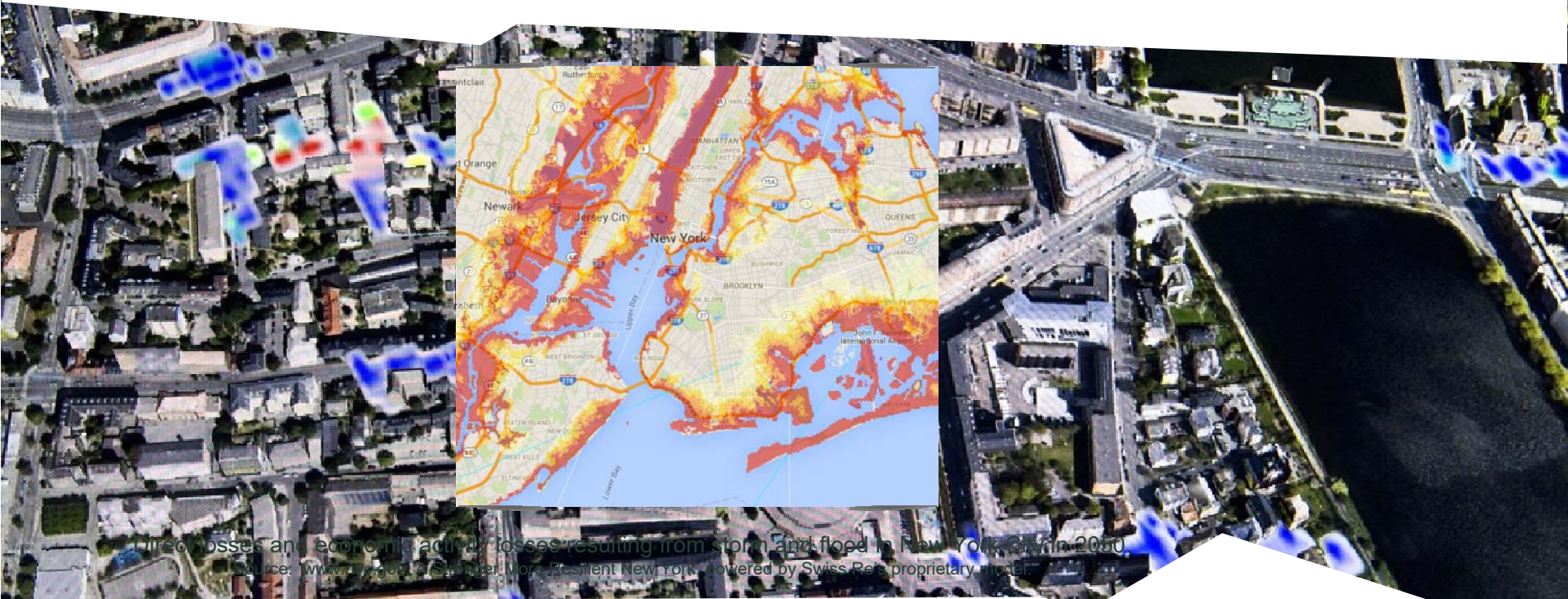
Economics of climate adaptation:
What are cost effective measures to reduce expected losses?

Source: Stronger, More Resilient New York

THE PARTNERSHIP TO BUILD CITIES' RESILIENCE

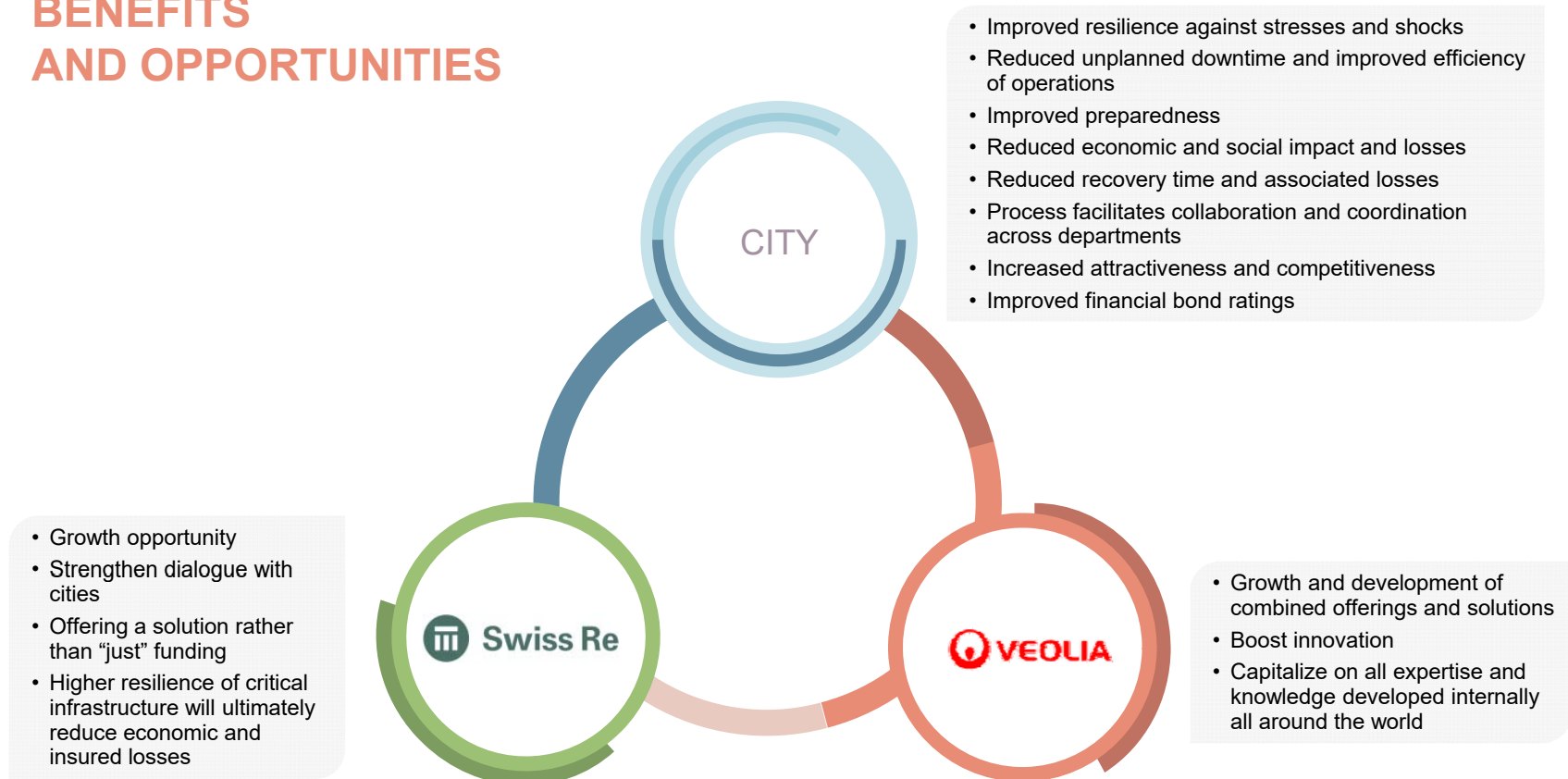


NATURAL HAZARD & CLIMATE RISK MODELING, AND FINANCIAL STRUCTURING ARE KEY SWISS RE CAPABILITIES



Direct losses and economic activity losses resulting from storm and flood in New York City in 2050.
Source: www.ny.gov for Safer, More Resilient New York, powered by Swiss Re's proprietary model.

BENEFITS AND OPPORTUNITIES





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